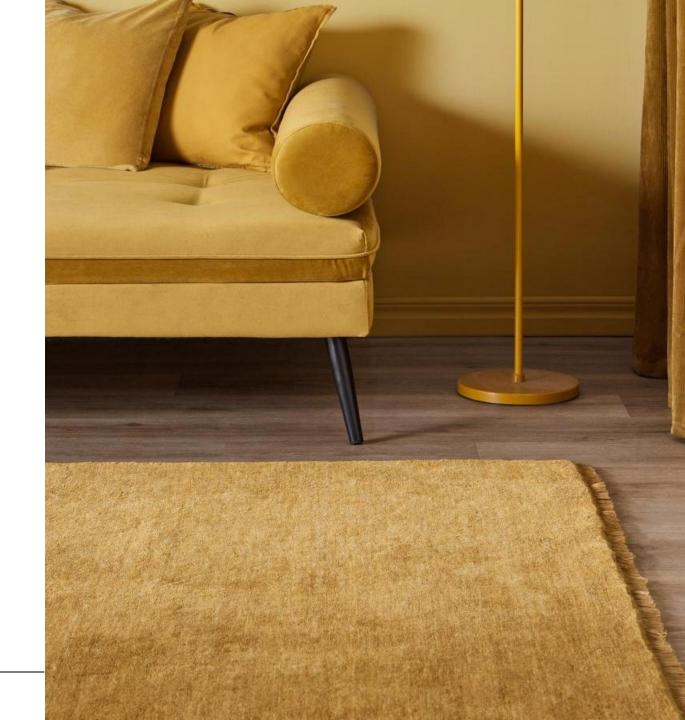


Business Update



All-time high net revenue

- Net revenue SEK 245,9 (233,3) million
- Order count increased by 17.1% compared to 2023
- ATH in new customers: 87,400
- Average order value(AOV) on SEK 2,868 (3,199)

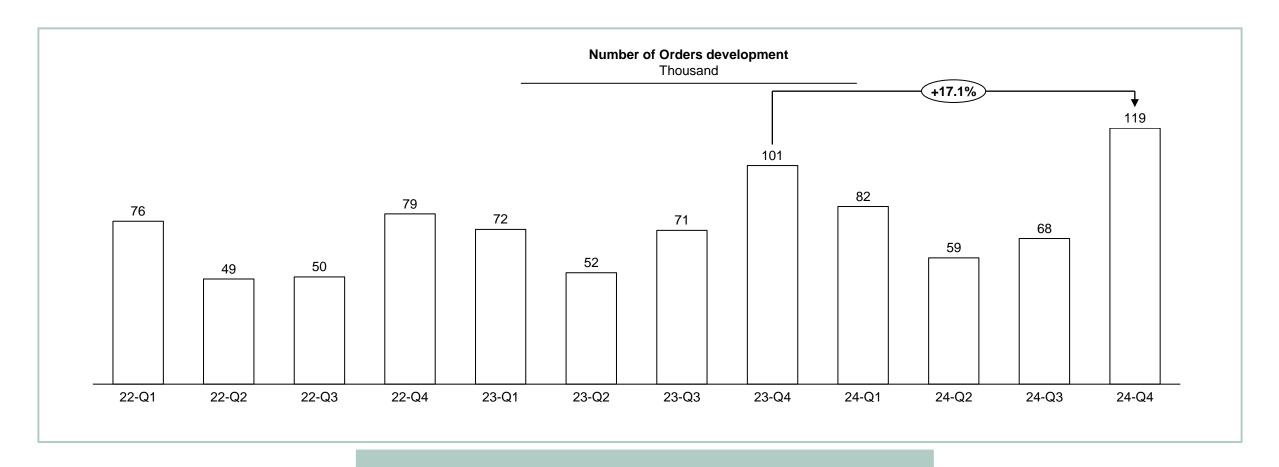


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Quarterly order development



All time high in number of orders

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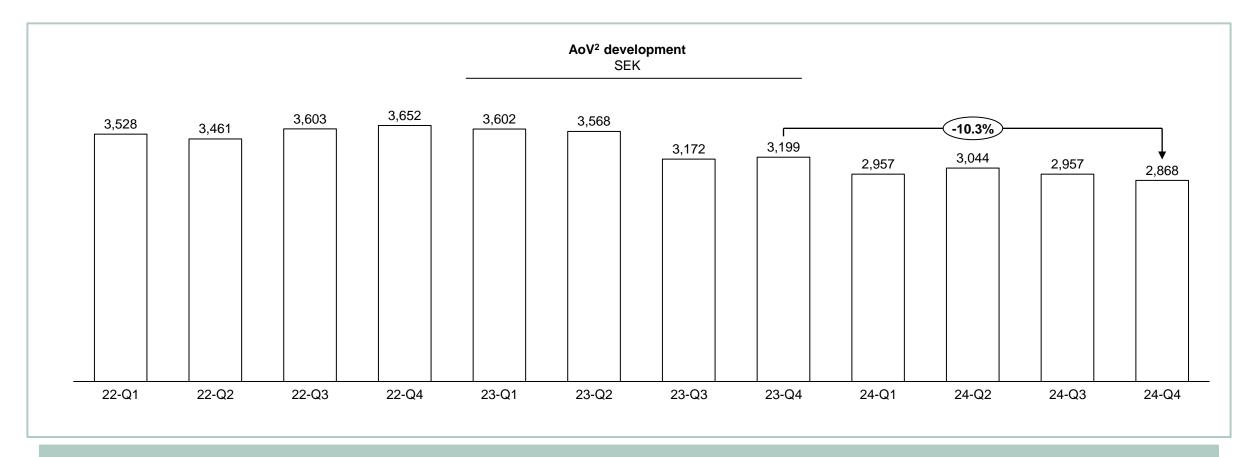


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Quarterly average order value development



Multiple factors indicating consumer's price sensitivity, e.g., sales discount rate development, category mix changes, price point down-trading within sub-categories

Stable profit levels

- Improved gross margin 62.1% (60.3%)
- Increased marketing spend 32.9% (30.9%)
- EBIT was SEK 29.3 (29.4) million representing an EBIT margin of 11.9% (12.6%)



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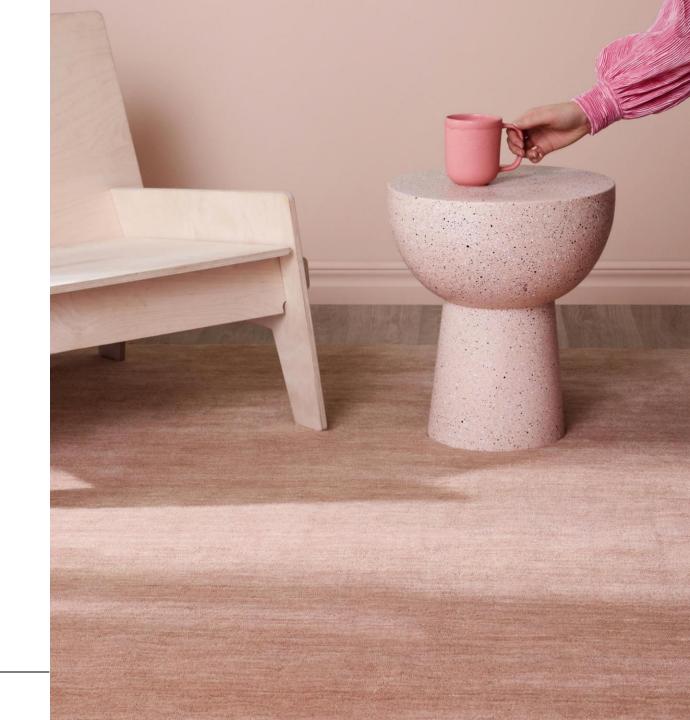
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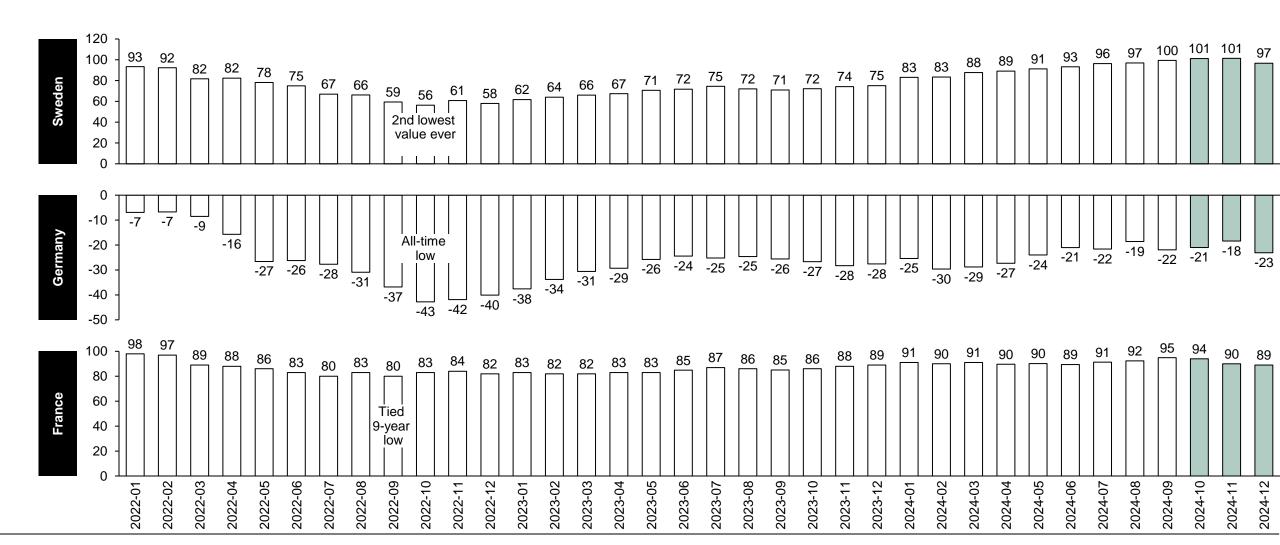
Market climate

- Consumer sentiment decreasing in several of our main markets
- Price conscious consumers still trading down



Uncertain consumer confidence with December dips

Consumer confidence index across selected key markets

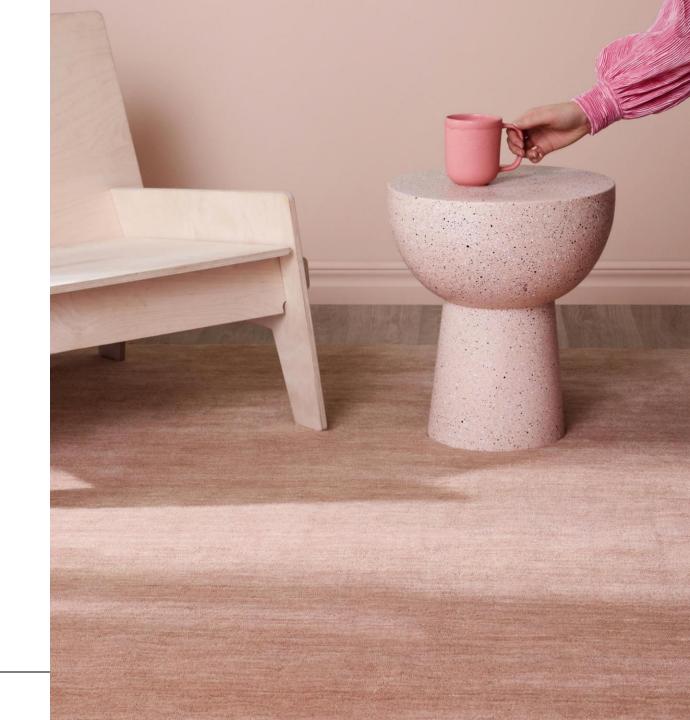


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Source: Trading Economics

Market climate

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- Price conscious consumers still trading down



Customers and our products continue to drive focus areas

- Office and warehouse move progressing according to plan
- Continuous focus on our customer journeys and assortment
- Customer KPIs



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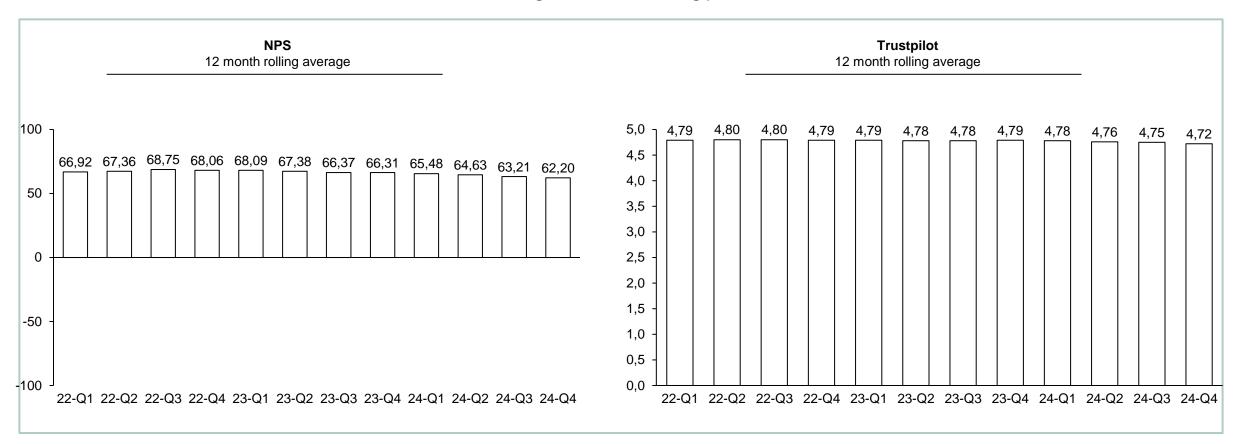
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Continued high scores in our customer KPI's

...maintained high scores also during peak season



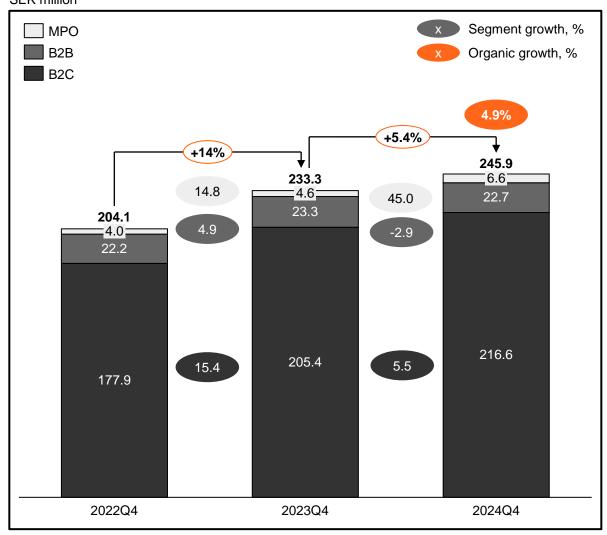
Continued high scores from customers also during peak season

Financial Update

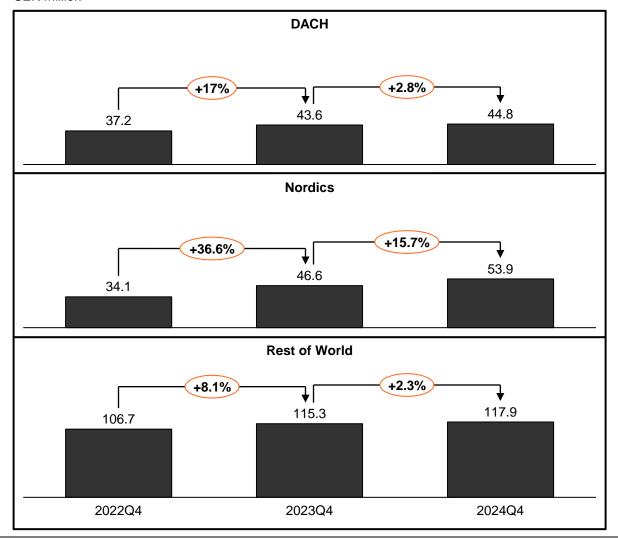


Nordics driving net revenue growth

Group net revenue – Quarter¹ SEK million



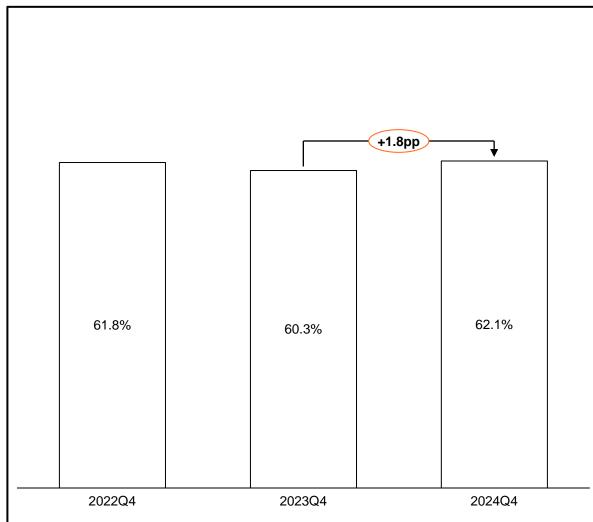
Net revenue B2C by region – Quarter SEK million



Improved gross margin in a competitive quarter

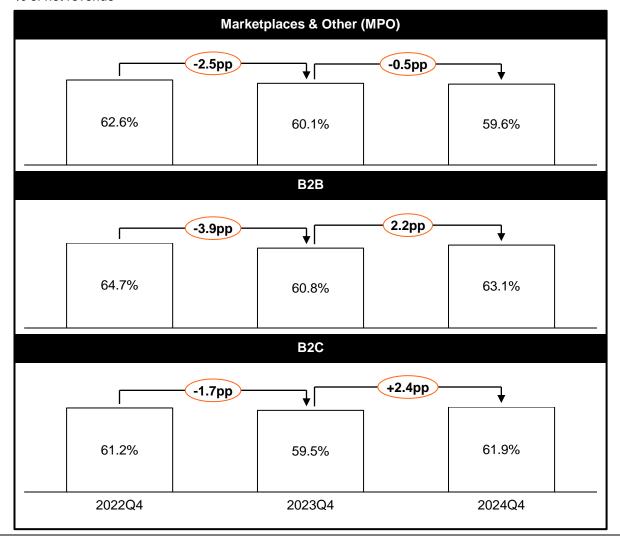
Gross margin – Group

% of net revenue



Gross Margin - Segments

% of net revenue



21

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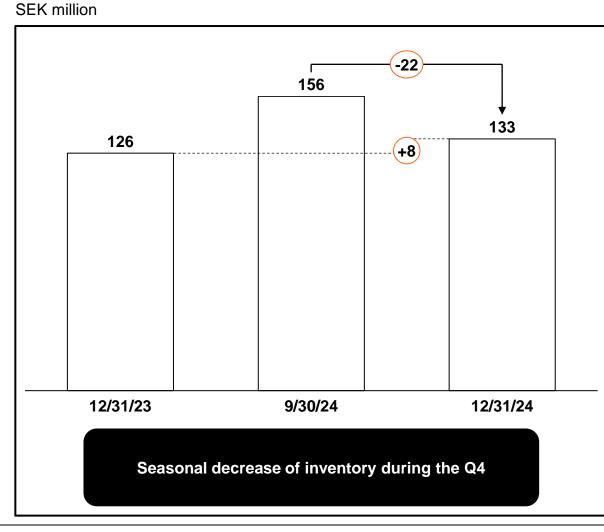
Note: Rounding differences may occur

Improved goods for resale, higher personnel costs

| | YTD | | | | Q4 | | | | |
|---|--------|--------|--------|--------------|--------|--------|--------|--------------|--|
| Cost ratios & EBIT-margin 1) Percent of net revenue | 2022 | 2023 | 2024 | Δ ′24 vs ′23 | 2022 | 2023 | 2024 | Δ '24 vs '23 | |
| Goods for resale | -38.3% | -38.3% | -38.0% | 0.3pp | -38.4% | -40.3% | -38.0% | +2.3pp | Lower logistics costs |
| Other external expenses | -37.0% | -37.0% | -37.0% | -0.1pp | -34.9% | -36.4% | -37.3% | -0.9pp | — Higher marketing costs in the competitive quarter. |
| Personnel expenses | -10.9% | -10.4% | -13.6% | -3.2pp | -8.6% | -8.9% | -10.2% | -1.3pp | In-sourcing of personnel, |
| Other operating expenses | -0.6% | -0.8% | -0.4% | +0.4pp | 0.8% | -1.1% | -0.8% | 0.3pp | development costs and salary increases. |
| Depreciation & Amortization | -1.7% | -1.7% | -2.4% | -0.7pp | -1.3% | -1.3% | -1.9% | -0.6pp | Rent increase and amortization of web- |
| EBIT-margin | 11.7% | 12.2% | 8.7% | -3.4pp | 17.8% | 12.6% | 11.9% | -0.7pp | shop. |

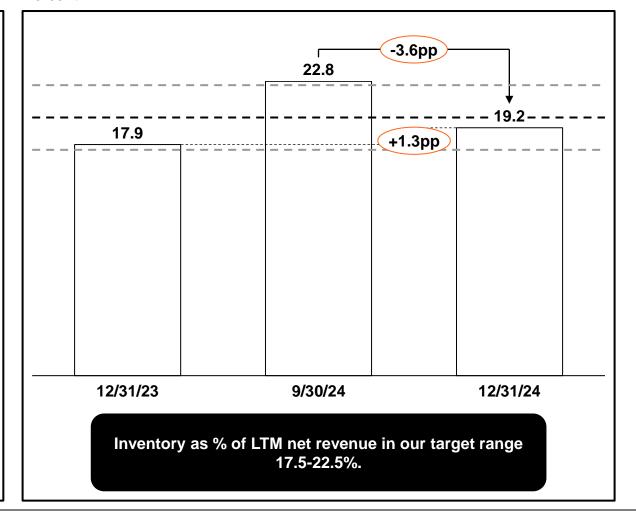
Inventory at the lower end of target range

Inventory value

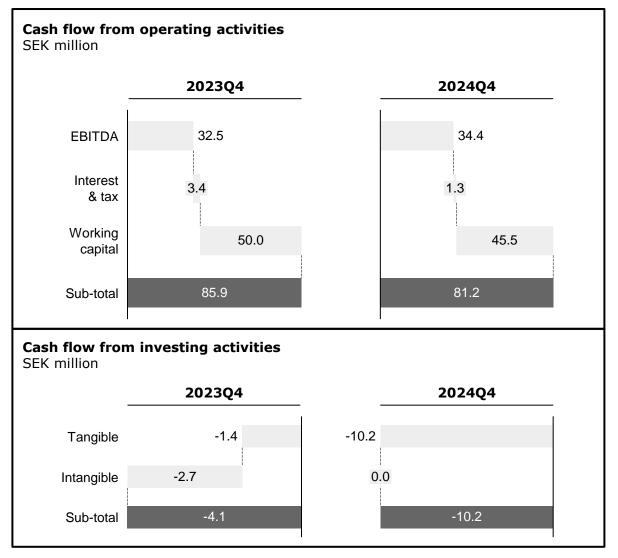


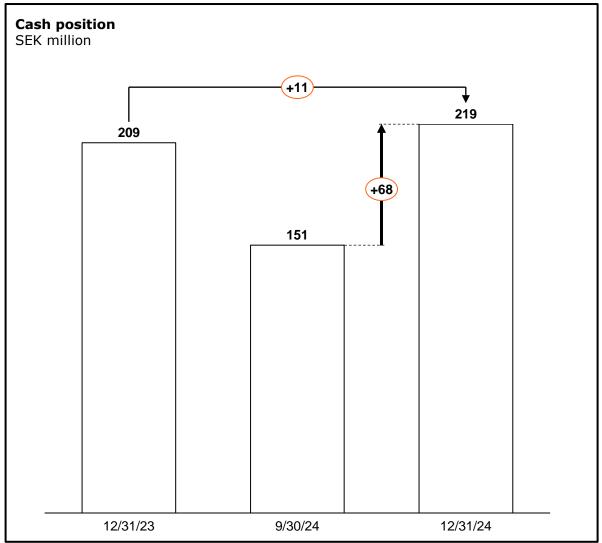
Inventory as share of LTM¹ net revenue

Percent



Improved cash position



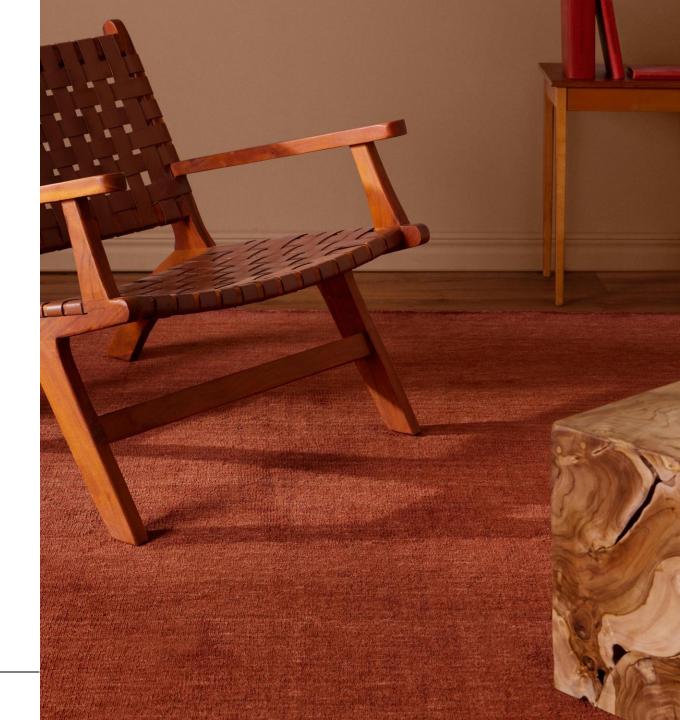


Note: Rounding differences may occur

Continued focus on customer journeys

Uncertainty among consumers, but strong ending to 2024

The BoD have proposed a dividend of SEK 1,25 per share

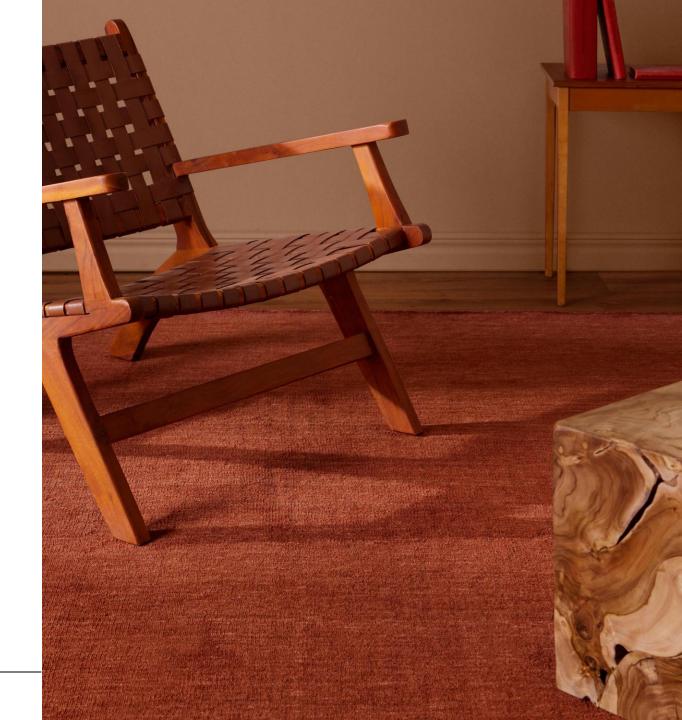


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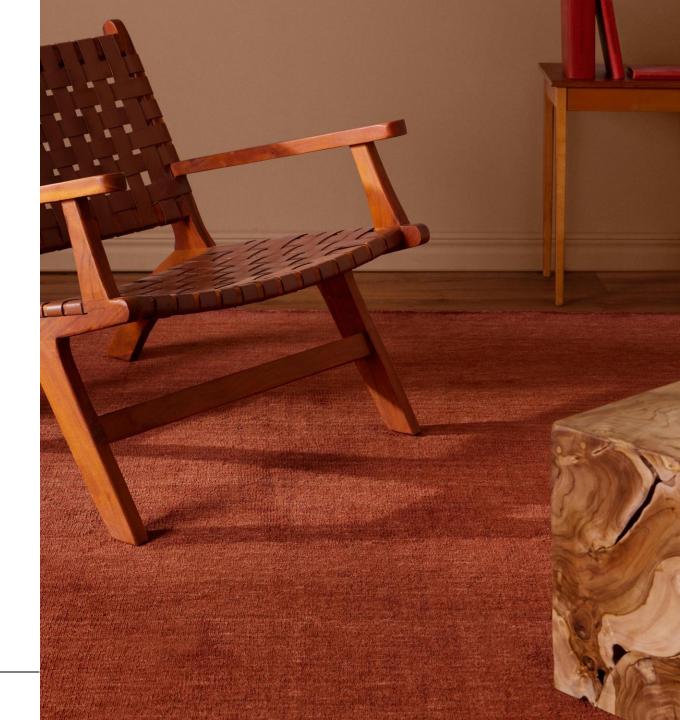
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Other information

Financial calendar

| Activity | Date | Conference call |
|---|-----------------|------------------|
| Annual report 2024 | 14 April 2025 | |
| Interim report January – March 2025 | 8 May 2025 | 09:00-10:00 CEST |
| AGM 2025 | 21 May 2025 | |
| Interim report January – June 2025 | 14 August 2025 | 09:00-10:00 CEST |
| Interim report January – September 2025 | 6 November 2025 | 09:00-10:00 CET |
| Year-end report 2025 | 5 February 2026 | 09:00-10:00 CET |

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